|  | 2020                                   | 2021                         | 2022 | 2023 | 2024 |   |
|--|--|------------------------------|------|------|------|---|
| <u>GENERAL REVENUE FUND</u><br>Changes from 2020 <u>Final</u> Budget   |  |                              |      |      |      |   |
| <u>Changes Approved by Council Resolution</u><br><u>Operating Budget Changes - Incr / (Decr)</u><br>Expenditures   |  |                              |      |      |      |   |
| Council Contingency<br>Public Works Salaries<br>Traffic Signal Maintenance<br><u>Minor Capital</u><br>Special Projects - Commemorative Banners   | (12,000)<br>95,800<br>11,700<br>12,000 | 95,800                       |      |      |      | Reso 19-397-Transfer to Special Projects<br>Reso IC20-20 - Salary/benefits adjustment<br>Reso IC20-35 - 2017 rail crossing charges O/S<br>Reso 19-397 Remembrance Day Banner project                          |
| Special Projects: Pool Feasibility <u>Capital Budget Changes - Incr / (Decr)</u>   | 20,000                                 |                              |      |      |      | Reso IC20-38 - Land Geotechnical Assessment   |
| Revenues<br>Parks: Pickleball courts (Carryforward funding)<br>Parks: Pickleball courts (Grant funding)<br>Parks: Lacrosse box (Grant funding)<br>Parks: KinHut washrooms (Carryforward funding) | (295,000)<br>(75,000)                  | 293,500<br>66,000<br>75,000  |      |      |      | Reso 20-221<br>Move out funding 1 year with project costs<br>Part of Sept 30 Grant application-73.3% funding<br>Part of Sept 30 Grant application-73.3% funding<br>Move out funding 1 year with project costs |
| Parks: CP washrooms/amenity building <u>Expenditures</u>   |  | 1,300,300                    |      |      |      | Part of Sept 30 Grant application-73.3% funding<br>Reso 20-221  |
| Parks: Pickleball courts -defer project<br>Parks: Pickleball courts - cost increase<br>Parks: Lacrosse box surface coating   | (295,000)                              | 295,000<br>105,400<br>90,000 |      |      |      | Move construction costs out 1 year- Grant applied<br>for Sept 30. Grant approval needed to move fwd.<br>Budget increase (73% grant funded)<br>New budget item - (73% grant funded)                            |
| Parks: KinHut washroom replacement<br>Parks: CP washroom/amenity building  | (75,000)                               | 75,000<br>1,274,000          |      |      |      | Move Design costs to 2021- Grant applied for<br>Sept 30. Need grant approval to move forward.<br>Project scope increase - 73.3% grant funded  |
| Transfer to Equipment Reserve<br>Roads: Forsyth Avenue: Pym to Cameron<br>Drainage: Forsyth Avenue: Pym to Cameron   | 77,100<br>(120,000)<br>120,000         |                              |      |      |      | Reso 20-101 - Sweeper truck renewal-cost incr.<br>Reso 20-122 Budget transfer to Drainage<br>Reso 20-122 Budget transfer from Roads   |
| Net costs of Council approved changes  | 204,600                                | 93,500                       | -    |      | -    |   |

|  | 2020                                  | 2021 | 2022 | 2023 | 2024 |  |
|--|---------------------------------------|------|------|------|------|--|
| <u>Budget Transfer Requests</u><br><u>Operating Budget Transfers</u> - Incr / (Decr)<br><u>Expenditures</u><br>Council Conferences<br>Council Meetings<br>Special Projects - Strategic Planning<br>Fire Dept Minor Capital - Training Ground | (2,000)<br>(3,500)<br>5,500<br>12,000 |      |      |      |      | Transfer to Strategic Planning budget<br>Transfer to Strategic Planning budget<br>Transfer from Conference & Meetings budget<br>Transfer from Capital Budget |
| <u>Capital Budget Transfers</u> - Incr / (Decr)<br><u>Expenditures</u><br>Fire Dept - Training Ground<br>Net budget transfer requests  | (12,000)                              | -    | -    |      | -    | Transfer to Minor Capital Budget   |
|  |                                       |      |      |      |      |  |

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| Budget Deferral Requests         Postponed-Move remaining budget out 1 yr.           Minor Capital         Council Projects: 75th Anniversary Party         (64,300)           Versite redesign         (10,000)         10,000           Fire Dept - Rescue truck small equipment         (30,400)         30,400           PCTC Roof replacement allocation         (180,000)         160,000           Raiway water tower         (35,000)         35,000           Asset Management Development         (144,000)         144,000           Budget Deferral Requests         (775,000)         775,000           Capital Budget Deferrals - Incr / (Decr)         (190,000)         10,50,000           Revenues         (1050,000)         10,50,000           Parks: Partomance Venue (Donations/Grants)         (287,000)         297,000           Parks: Rathrevor trail (Carryfork 4 EndeMillian - Gas Tax         (280,000)         250,000           Roads: Moss Ave: Hwy 4a To Craig - Carryfowd         (287,000)         256,000           Drainage: Moss Ave: Hwy 4a To Craig - Carryfowd         (284,300)         48,300           Move funding out 1 year with project         Move art with project         Move art with project           Move funding out 1 year with project         (284,300)         256,000         Move funding out 1 year with project <th></th> <th>2020</th> <th>2021</th> <th>2022</th> <th>2023</th> <th>2024</th> <th></th>   |  | 2020        | 2021      | 2022    | 2023 | 2024 |  |
|---|--|-------------|-----------|---------|------|------|--|
| Operating Budget Deferrals - Incr / (Decr)<br>Minor Capital<br>Council Projects: 75th Anniversary Party(64,300<br>(10,000)Postponed-Move remaining budget out 1 yr.<br>Move 2020 portion of project out to 2021<br>Move costs out 1 year-RPP required<br>Move project out 1 year-RPP required<br>Move project out 1 year-Repr doing to Council on this<br>Engineering capacity diverted to other Council<br>prioritiesBudget Deferrals - Incr / (Decr)<br>Revenues<br>Fire Dept - Rescue Truck camyforward<br>Parks: Trail Link development-DCC Funding<br>Parks: Storage building at yard (Carryfwd Funding)<br>Parks: Storage building at yard (Carryfwd Funding)<br>Parks: Moss Ave: Hwy 4a To Craig - Carryfwd<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryfwd<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryfwd<br>(183,300)<br>Expenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Training Ground Paving<br>Parks: Storage building at yard<br>Parks: Storage building at                    | Budget Deferral Requests                           |             | ;         |         |      |      |  |
| Minor Capital<br>Council Projects: 75th Anniversary Party<br>Website redesign(64,300)<br>(10,000)64,300<br>(10,000)Postponed-Move remaining budget out 1 yr.<br>Move 2020 portion of project out to 2021<br>Move coasts out 1 year. FNP required<br>Move project out 1 year. FNP required<br>Move out 1 year. FNP required<br>Move out 1 year. FNP required<br>Move cfwd funding out 1 year<br>(10,000)<br>10,0000<br>10,0000Move cfwd funding out 1 year<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move out funding out 1 year with project<br>Move carryfwd out 1 year with project<br>Move carryfwd out 1 year.<br>Move funding out 1 year with project<br>Move carryfwd out 1 year with pro                      |  |             |           |         |      |      |  |
| Council Projects: 76th Anniversary Party<br>Website redesign(64,300)<br>(10,000)64,300<br>(10,000)Postponed-Move remaining budget out 1 yr.<br>Move 2020 portion of project out to 2021<br>Move costs out 1 year to match fruck purchase<br>Move costs out 1 year to match fruck purchase<br>prioritiesBudget Deferral Requests<br>Capital Budget Deferrals - Incr / (Decr)<br>Revenues<br>Fire Dept - Rescue Truck carryforward<br>Parks: Trail Link development-DCC Funding<br>Parks: Storage building at yard (Carryfwf Jung)<br>Roads: Miss Ave: Hwy 4a To Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>(250,000)<br>Z50,000<br>Drainage: Moss Ave: Hwy 4a To Craig - Gas Tax<br>(250,000)<br>Parks: Berformance Venue (Donali - Gas Tax<br>(250,000)<br>Parks: Berformance Venue (Donali - Carryfor Uradi<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC's<br>Fire Dept - Training Ground Paving<br>Fire Dept - Training Ground Paving<br>Fire Dept - Training Ground Paving<br>Parks: Berformance Venue<br>Parks: Berformance Venue (Most)<br>Parks: Berformance Venue<br>Parks: Berformance Venue (Most)<br>Parks: Berformance Venue (Most)<br>Parks: Berformance Venue (Most)<br>Parks: Berformance Venue (Most)<br>Parks: Berformance Venue (                              |  |             |           |         |      |      |  |
| Website refering(10,000)10,000Fire Dept - Rescue truck small equipment(30,400)30,400PCTC Roof replacement allocation(160,000)160,000Railway water tower(35,000)35,000Asset Management Development(144,000)144,000Budaet Deferrals - Incr / (Decr)(275,000)775,000Revenues(10,000)1050,000Parks: Performance Venue (Donations/Grants)(10,000)1050,000Parks: Rathrevor rail (Carryfwd Funding)(48,300)48,300Roads: Moss Ave: Hwy 4a To Craig - Gas Tax(250,000)250,000Roads: Moss Ave: Hwy 4a To Craig - Gas Tax(250,000)250,000Roads: Moss Ave: Hwy 4a To Craig - Garryforward(771,100)791,100Drainage: Digby 3-1 Gaetjen to Outfall DCC's(100,000)183,300Fire Dept - Rescue Truck replacement(791,100)791,100Parks: Storage building at yard(43,300)46,300Parks: Storage building at yard(100,000)100,000Fire Dept - Rescue Truck replacement(791,100)791,100Parks: Storage building at yard(43,300)46,300Parks: Storage building at yard(43,300)46,300Parks: Storage building at yard(43,300)183,300Parks: Storage building at yard(43,300)180,000Parks: Rathrevor trail(190,000)190,000Parks: Rathrevor trail(190,000)190,000Parks: Rathrevor trail(190,000)190,000Parks: Rathrevor trail(190,000)<   |  | (64,300)    | 64 300    |         |      |      | Postponed-Move remaining budget out 1 vr.      |
| Fire Dept - Resoure truck semall equipment(30,400)30,400Move costs out 1 year to match truck purchasePCTC Roof replacement allocation(160,000)160,000160,000Move project out 1 year-RFP requiredAsset Management Development(144,000)144,000Move project out 1 year-RFP requiredBudget Deferral Requests(144,000)144,000Move project out 1 year-RFP requiredRevenues(175,000)775,000Move project out 1 yearFire Dept - Rescue Truck carryforward(775,000)1,050,000Donations/grants moved out 1 yearParks: Trail Link development DCC Funding)(190,000)190,000Move out funding 1 year with projectParks: Trail Link development DCC Funding)(48,300)48,300Move out funding 1 year with projectRoads: Moss Ave: Hwy 4a to Craig - Garnfver(250,000)250,000Move carryfwd out 1 year with projectRoads: Moss Ave: Hwy 4a To Craig - Garnfver(1050,000)100,000Move carryfwd out 1 year with projectDrainage: Digby 3-1 Gaetjen to Outfall DCC's(100,000)100,000Move costs out 1 year-Tendering in processFire Dept - Rescue Truck replacement(791,100)791,100Move costs out 1 yearParks: Storage building at yard(48,300)48,300Move costs out 1 yearParks: Berformance Venue(1,050,000)1,050,000Move carnfved ut 1 year with projectMove carnfved ut 1 year(100,000)100,000Move carnfved ut 1 yearParks: Storage building at yard(48,300)48,300Parks: Storage build  |  |             |           |         |      |      |  |
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| Railway water tower<br>Asset Management Development(35,000)<br>(144,000)35,000<br>(144,000)Move out 1 yr. Report going to Council on this<br>Engineering capacity diverted to other Council<br>prioritiesBudget Deferral Reguests<br>Capital Eudget Deferrals - Incr / (Decr)<br>Revenues(775,000)<br>(1050,000)775,000<br>(1050,000)Move cfwd funding out 1 year<br>Donations/grants moved out 1 year<br>DCC's on Trail links moved out 1 year<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move funding out 1 year with project<br>Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move carryfwd out 1 year with project<br>(183,300)<br>Fire Dept - Rescue Truck replacement<br>Parks: Braine Braing Ground Paving<br>Fire Dept - Training Ground Paving<br>Parks: Storage building at yard<br>Parks: Storage building at yard<br>Parks: Trail link development<br>Parks: Trail link development   |  |             |           |         |      |      |  |
| Asset Management Development(144,000)144,000Engineering capacity diverted to other Council<br>prioritiesBudget Deferral Requests.<br>Capital Budget Deferrals - Incr / (Decr)<br>Revenues(775,000)775,000Move offw dunding out 1 yearFire Dept - Rescue Truck carryforward(775,000)1,050,000Donations/grants moved out 1 yearParks: Trail Link development-DCC Funding(297,000)297,000207,000Parks: Rathrevor trail (Carryfwd & DCC funding)(48,300)48,300Move out funding 1 year with projectMove out funding 1 year with project(250,000)250,000250,000Roads: Moss Ave: Hwy 4a To Craig - Carryforward(254,900)254,900Move carryfwd out 1 year with projectDrainage: Digby 3-1 Gaetjen to Outfall DCC's(100,000)100,00066,400Move costs out 1 year with projectParks: Beachfest parking(100,000)1,050,0001,050,000Move to costs out 1 yearParks: Storage building at yard(48,300)183,30066,400Move carryfwd out 1 year with projectMove funding Ground Paving(100,000)100,000Move costs out 1 yearMove to costs out 1 yearParks: Beachfest parking(60,000)60,00048,300Move to 2021. Waiting for CP traffic studyParks: Trail link development(190,000)190,000Move orst cut 1 year to be re-evaluatedMove for Cg enerator)(190,000)190,000Move for Cg eneratorFire Dept - Rescue Truck replacement(791,100)791,100791,100Parks: Beachfest parking  |  |             |           |         |      |      |  |
| Budget Deferral Requests       priorities         Capital Budget Deferrals - Incr / (Decr)       Revenues         Revenues       (175,000)         Pire Dept - Rescue Truck carryforward       (1050,000)         Parks: Performance Venue (Donations/Grants)       (1050,000)         Parks: Storage building at yard       (48,300)         Roads: Moss Ave: Hwy 4a To Craig - Gas Tax       (250,000)         Roads: Moss Ave: Hwy 4a To Craig - Garryfowd       (183,300)         Drainage: Digby 3-1 Gaetien to Outfall DCC's       (66,400)         Fire Dept - Training Ground Paving       (100,000)         Fire Dept - Training Ground Paving       (100,000)       Move construction costs out 1 year  |  |             |           |         |      |      | Engineering capacity diverted to other Council |
| Capital Budget DeferralsIncr / (Decr)RevenuesFire Dept - Rescue Truck carryforward(775,000)Parks: Performance Venue (Donations/Grants)(1,050,000)1,050,000Parks: Performance Venue (Donations/Grants)(1,050,000)1,050,000Parks: Trail Link development-DCC Funding(297,000)297,000Parks: Storage building at yard (Carryfwd Funding)(48,300)48,300Roads: Hirst Ave: Hwy 4a to MacMillian - Gas Tax(250,000)250,000Roads: Moss Ave: Hwy 4a To Craig - Gas Tax(250,000)254,900Drainage: Moss Ave: Hwy 4a To Craig - Carryforward(100,000)183,300Drainage: Digby 3-1 Gaetjen to Outfall DCC's(66,400)66,400Fire Dept - Training Ground Paving(100,000)100,000Fire Dept - Rescue Truck replacement(791,100)791,100Parks: Storage building at yard(48,300)48,300Parks: Reachfest parking(60,000)60,000Parks: Rathtrevor trail(190,000)100,000Parks: Rathtrevo   |  | (144,000)   | 144,000   |         |      |      |  |
| RevenuesFire Dept - Rescue Truck carryforward<br>Parks: Performance Venue (Donations/Grants)<br>Parks: Trail Link development-DCC Funding<br>Parks: Rathtrevor trail (Carryfwd & DCC funding)<br>Parks: Storage building at yard (Carryfwd Funding)<br>(48,300)775,000<br>(1,050,000)Move cfwd funding out 1 year<br>Donations/grants moved out 1 year<br>DCC's on Trail links moved out 1 year<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move out funding 0 year with project<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move out funding 0 year with project<br>Move out funding 1 year with project<br>Move carryfwd out 1 year with project<br>(250,000)<br>250,000<br>(250,000)<br>250,000Expenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Fire Dept - Rescue Truck replacement<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Parks: Storage building at yard<br>Parks: Rathtrevor trail<br>Parks: Rathtrevor trail<br>Parks: Rathtrevor trail<br>Parks: Rathtrevor trail<br>Parks: Trail link development<br>(190,000)100,000<br>100,000<br>100,000Move daving costs out 1 year<br>Move costs out 1 year<br>Move costs out 1 year<br>Move costs out 1 year to be re-evaluated<br>Move to 2021. Waiting for CP traffic study<br>Move for the development<br>(300,000)<br>100,000Parks: Trail link development<br>Facilities (PCTC generator)(100,000)<br>(100,000)100,000<br>(100,000)Move replacement out. Analysis bear<br>Move replacement out. Analysis bear<br>Move funding at year<br>(100,000)   | Budget Deferral Requests                           |             |           |         |      |      |  |
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| Parks: Performance Venue (Donations/Grants)<br>Parks: Trail Link development-DCC Funding<br>Parks: Rathtrevor trail (Carryfwd & DCC funding)<br>Parks: Storage building at yard<br>Roads: Moss Ave: Hwy 4a To Craig - Carryfwd<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC's1,050,000<br>(297,000)10,000<br>297,000<br>(190,000)Donations/grants moved out 1 year<br>DCC's on Trail links moved out 1 year<br>Move out funding 1 year with project<br>Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move carryfwd out 1 year with project<br>Move carryfwd out 1 year with project<br>Move carryfwd out 1 year with project<br>(66,400)Expenditures<br>Parks: Performance Venue<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Parks: Trail link development<br>Parks: Trail link development(100,000)<br>(100,000)100,000<br>(250,00066,400Parks: Performance Venue<br>Parks: Beachfest parking<br>Parks: Storage building at yard(48,300)<br>(48,300)48,300<br>(48,300)48,300<br>(48,300)Move out 1 year<br>Move out 1 year<br>Move costs out 1 year<br>Move costs out 1 year<br>Move foulding at yard<br>Move foulding at yardParks: Rathtrevor trail<br>Parks: CPCTC generator)(100,000)<br>(100,000100,000<br>(100,000)Move foulding at yard<br>(48,300)48,300<br>(48,300)Parks: CPCTC generator)(100,000)<br>(100,000190,000<br>(100,000)190,000<br>(100,000)Move replacement out. Analysis being done in  | Revenues   |             |           |         |      |      |  |
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| Parks: Rathtrevor trail (Carryfwd & DCC funding)<br>Parks: Storage building at yard (Carryfwd Funding)<br>Roads: Hirst Ave: Hwy 4a to MacMillian - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Garyforward<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryford<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryford<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC'sMove out funding 1 year with project<br>Move funding out 1 year with project<br>Move curfyfwd out 1 year with project<br>Move carryford out 1 year with project<br>Defer project-Reassess in DCC reviewExpenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Storage building at yard<br>Parks: Storage building at yard(100,000<br>(105,000)<br>1,050,000<br>1,050,000<br>1,050,000Move out funding 1 year with project<br>Move carryfwd out 1 year<br>Move carryfwd out 1 year<br>Move costs out 1 year<br>Move to 2021. Waiting for CP traffic study<br>Move project out 1 year to be re-evaluated<br>Move 95% of 2020 budget out 1 year<br>Move Trail link development<br>Move strail link development<br>Facilities (PCTC generator)(100,000<br>(100,000100,000<br>100,000Move replacement out. Analysis being done in  |  | (1,050,000) |           |         |      |      |  |
| Parks: Storage building at yard (Carryfwd Funding)<br>Roads: Hirst Ave: Hwy 4a to MacMillian - Gas Tax<br>Roads: Moss Ave: Hwy 4a to Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>(250,000)<br>(254,900)<br>(254,900)<br>(254,900)<br>(254,900)<br>(254,900)<br>(254,900)<br>(254,900)<br>(183,300)<br>(66,400)Move out funding 1 year with project<br>Move funding out 1 year with project<br>Move funding out 1 year with project<br>Move carryfwd out 1 year<br>Move carryfwd out 1 year<br>Move costs out 1 year<br>Move costs out 1 year<br>Move costs out 1 year<br>Move costs out 1 year<br>Move to 2021. Waiting for CP traffic study<br>Move project out 1 year to be re-evaluated<br>Move 95% of 2020 budget out 1 year<br>Move 95% of 2020 budget out 1 year<br>Move fall Ink development<br>Facilities (PCTC | Parks: Trail Link development-DCC Funding          | (297,000)   | 297,000   |         |      |      | DCC's on Trail links moved out 1 year          |
| Roads: Hirst Ave: Hwy 4a to MacMillian - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Carryforward<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryforward<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC'sMove funding out 1 year with project<br>Move funding out 1 year with project<br>Move carryfwd out 1 year with project<br>Defer project-Reassess in DCC reviewExpenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Performance Venue<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Parks: Rathtrevor trail<br>Parks: Rathtrevor trail<br>Parks: Trail link development<br>Parks: Trail link development<br>Parks: PerTor generator)Move funding out 1 year with project<br>(100,000<br>100,000<br>100,000Parks: Pertor generator)(100,000)<br>(100,000100,000<br>(100,000Move daving costs out 1 year<br>Move costs out 1 year<br>Move to 2021. Waiting for CP traffic study<br>Move project out 1 year to be re-evaluated<br>Move 95% of 2020 budget out 1 year<br>Move Trail link development out 1 year<br>Move replacement out. Analysis being done in  | Parks: Rathtrevor trail (Carryfwd & DCC funding)   | (190,000)   | 190,000   |         |      |      | Move out funding 1 year with project           |
| Roads: Moss Ave: Hwy 4a To Craig - Gas Tax<br>Roads: Moss Ave: Hwy 4a To Craig - Carryforward<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryforward<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC's250,000<br>(254,900)<br>(183,300)<br>(183,300)Move funding out 1 year with project<br>Move carryfwd out 1 year with project<br>Defer project-Reassess in DCC reviewExpenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Performance Venue<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Parks: Trail link development<br>Parks: Trail link development100,000<br>(100,000)<br>(48,300)66,400Move funding out 1 year with project<br>Move carryfwd out 1 year with project<br>Defer project-Reassess in DCC reviewParks: Rathtrevor trail<br>Parks: Trail link development<br>Facilities (PCTC generator)(100,000)<br>(100,000)100,000<br>(100,000)Move daving costs out 1 year<br>Move costs out 1 year<br>Move to 2021. Waiting for CP traffic study<br>Move project out 1 year to be re-evaluated<br>Move Trail link development out 1 year<br>Move Trail link development out 1 year<br>Move replacement out. Analysis being done in  | Parks: Storage building at yard (Carryfwd Funding) | (48,300)    | 48,300    |         |      |      | Move out funding 1 year with project           |
| Roads: Moss Ave: Hwy 4a To Craig - Carryforward<br>Drainage: Moss Ave: Hwy 4a To Craig - Carryfwd<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC's254,900<br>(183,300)<br>(183,300)<br>(66,400)Move carryfwd out 1 year with project<br>Move carryfwd out 1 year with project<br>Defer project-Reassess in DCC reviewExpenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Performance Venue(100,000)<br>(10,50,000)<br>(100,000)100,000<br>(1050,000)Move dpaving costs out 1 year<br>Move costs out 1 year-Tendering in process<br>Move to 2021. Waiting for CP traffic study<br>Move to 2020 budget out 1 year to be re-evaluated<br>Move project out 1 year to be re-evaluated<br>Move S% of 2020 budget out 1 year<br>Move Trail link development<br>Move replacement out. Analysis being done in  | Roads: Hirst Ave: Hwy 4a to MacMillian - Gas Tax   | (250,000)   | 250,000   |         |      |      | Move funding out 1 year with project           |
| Drainage: Moss Ave: Hwy 4a To Craig - Carryfwd<br>Drainage: Digby 3-1 Gaetjen to Outfall DCC's(183,300)<br>(66,400)183,300<br>66,400Move carryfwd out 1 year with project<br>Defer project-Reassess in DCC reviewExpenditures<br>Fire Dept - Training Ground Paving<br>Fire Dept - Rescue Truck replacement<br>Parks: Performance Venue<br>Parks: Beachfest parking<br>Parks: Storage building at yard<br>Parks: Rathtrevor trail<br>Parks: Trail link development<br>Fire (190,000)100,000<br>100,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,050,000<br>1,   | Roads: Moss Ave: Hwy 4a To Craig - Gas Tax         | (250,000)   | 250,000   |         |      | -    | Move funding out 1 year with project           |
| Drainage: Digby 3-1 Gaetjen to Outfall DCC's(66,400)66,400Defer project-Reassess in DCC reviewExpendituresImage: Digby 3-1 Gaetjen to Outfall DCC's(100,000)100,000Moved paving costs out 1 yearFire Dept - Training Ground Paving(100,000)100,000Moved paving costs out 1 yearFire Dept - Rescue Truck replacement(791,100)791,100791,100Parks: Performance Venue(1,050,000)1,050,000Move costs out 1 yearParks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move of 2020 budget out 1 yearParks: Trail link development(300,000)300,000Move of 2020 budget out 1 yearParks: Trail link development(300,000)100,000Move of 2020 budget out 1 yearFacilities (PCTC generator)(100,000)100,000Move   | Roads: Moss Ave: Hwy 4a To Craig - Carryforward    | (254,900)   | 254,900   |         |      |      | Move carryfwd out 1 year with project          |
| Expenditures(100,000)100,000Fire Dept - Training Ground Paving(100,000)100,000Fire Dept - Rescue Truck replacement(791,100)791,100Parks: Performance Venue(1,050,000)1,050,000Parks: Beachfest parking(60,000)60,000Parks: Storage building at yard(48,300)48,300Parks: Rathtrevor trail(190,000)190,000Parks: Trail link development(300,000)300,000Facilities (PCTC generator)(100,000)100,000  |  | (183,300)   | 183,300   |         |      |      |  |
| Fire Dept - Training Ground Paving(100,000)100,000Moved paving costs out 1 yearFire Dept - Rescue Truck replacement(791,100)791,100Move costs out 1 year-Tendering in processParks: Performance Venue(1,050,000)1,050,000Move construction costs out 1 yearParks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move Trail link development out 1 yearParks: Trail link development(300,000)300,000Move replacement out. Analysis being done inFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in   | Drainage: Digby 3-1 Gaetjen to Outfall DCC's       | (66,400)    |           | 66,400  |      |      | Defer project-Reassess in DCC review           |
| Fire Dept - Training Ground Paving(100,000)100,000Moved paving costs out 1 yearFire Dept - Rescue Truck replacement(791,100)791,100Move costs out 1 year-Tendering in processParks: Performance Venue(1,050,000)1,050,000Move construction costs out 1 yearParks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move Trail link development out 1 yearParks: Trail link development(300,000)300,000Move replacement out. Analysis being done inFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in   | Expenditures                                       |             |           |         |      |      |  |
| Fire Dept - Rescue Truck replacement(791,100)791,100791,100Move costs out 1 year-Tendering in processParks: Performance Venue(1,050,000)1,050,000Move construction costs out 1 yearParks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move Trail link development out 1 yearParks: Trail link development(300,000)300,000Move replacement out. Analysis being done in  |  | (100.000)   | 100.000   |         |      |      | Moved paving costs out 1 year                  |
| Parks: Performance Venue(1,050,000)1,050,000Move construction costs out 1 yearParks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move 05% of 2020 budget out 1 yearParks: Trail link development(300,000)300,000Move replacement out 1 yearFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in   |  |             |           |         |      |      | Move costs out 1 year-Tendering in process     |
| Parks: Beachfest parking(60,000)60,000Move to 2021. Waiting for CP traffic studyParks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move 95% of 2020 budget out 1 yearParks: Trail link development(300,000)300,000Move replacement out 1 yearFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in   |  |             |           |         |      |      |  |
| Parks: Storage building at yard(48,300)48,300Move project out 1 year to be re-evaluatedParks: Rathtrevor trail(190,000)190,000Move 95% of 2020 budget out 1 yearParks: Trail link development(300,000)300,000Move Trail link development out 1 yearFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in  |  |             |           |         |      |      |  |
| Parks: Rathtrevor trail(190,000)190,000Move 95% of 2020 budget out 1 yearParks: Trail link development(300,000)300,000Move Trail link development out 1 yearFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in   |  |             |           |         |      |      |  |
| Parks: Trail link development(300,000)300,000Move Trail link development out 1 yearFacilities (PCTC generator)(100,000)100,000Move replacement out. Analysis being done in  |  |             |           |         |      |      |  |
| Facilities (PCTC generator) (100,000) 100,000 Move replacement out. Analysis being done in  | Parks: Trail link development                      |             |           | 1       |      |      |  |
|   |  |             |           |         |      |      |  |
|   |  | (100,000)   | 100,000   |         |      |      | 2020   |
| Roads: Hirst Ave: Hwy 4a to McMillan (1,305,000) 1,305,000 Design in progress-move construction to 2021   | Roads: Hirst Ave: Hwy 4a to McMillan               | (1 305 000) | 1 305 000 |         |      |      |  |
| Roads: Moss Ave: Hwy 4a To Craig (1,165,900) 1,165,900 Design in progress-move construction to 2021   |  |             |           |         |      |      |  |
| Drainage: Hirst Ave: Hwy 4a to McMillan (184,000) 184,000 Design in progress-move construction to 2021  |  |             |           |         |      |      |  |
| Drainage: Moss Ave: Hwy 4a to Kreimian (407,300) 407,300 Design in progress-move construction to 2021   |  |             |           |         |      |      |  |
| Drainage: Digby 3-1 Gaetjen to Outfall (129,000) 129,000 Defer project-Reassess in DCC review   |  |             | -00,000   | 129 000 |      |      |  |
|   | Brainago. Bigby o'r Gaegen to Gatian               | (120,000)   |           | 120,000 |      |      |  |
|   | Net Budget Deferrals Costs (Savings)               | (2,909,400) | 2,846,800 | 62,600  | -    | -    |  |

|  |                               |                             |                             | T                           |                             | 1  |
|--|-------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|
|  | 2020                          | 2021                        | 2022                        | 2023                        | 2024                        |  |
| Budget Spreadsheet Calculation Adjustments<br>Operating Budget Changes - Incr / (Decr)<br>Revenues   |                               |                             |                             |                             |                             |  |
| Investment Income  |                               | 46,700                      | 5,900                       | 6,000                       | 6,600                       | Higher cash reserves with project deferrals  |
| Expenditures<br>Minor Capital: PCTC Roof replacement allocation<br>Minor Capital: Retegno Park Reconfiguration   | (35,000)                      | 12,600                      |                             |                             | 12,600                      | City's share of roof cost was too low<br>Project was in both Minor Capital and Capital   |
| Capital Budget Changes - Incr / (Decr)<br>Expenditures   |                               | х.<br>                      |                             |                             |                             |  |
| Facilities (PCTC generator)  |                               | 8,000                       |                             |                             |                             | Incr City's share of PCTC generator to \$108k  |
| Net spreadsheet calculation costs (savings)  | (35,000)                      | (26,100)                    | (5,900)                     | (6,000)                     | 6,000                       |  |
| <u>New Budget Requests and Changes</u><br><u>Operating Budget Requests</u> - Incr / (Decr)<br><u>Expenditures</u><br>PCTC Building Operations  | (20,000)                      | (20,000)                    | (20,000)                    | (20,000)                    | (20,000)                    | Reduce budget closer to past actual totals   |
| Public Works: Training   | 2,000                         | (20,000)<br>2,000           | 2,000                       | 2,000                       |                             | Fire Dept confined space training allocation   |
| <u>Capital Budget Requests</u> - Incr / (Decr)<br><u>Expenditures</u><br>Facilities: Pool preliminary assessments<br>Parks: Pave Rafiki walkway<br>Drainage: Right of Way: Temple to future outfall<br>Works Equipment | (56,250)<br>(31,000)<br>4,700 | 200,000 (205,000)           | 2,000                       | 2,000                       | 2,000                       | Various assessments required<br>Project cancelled.<br>Delete project - not required per asset mgmt<br>Snow plow for John Deere Tractor |
| Net New Budget Requests Costs (Savings)  | (100,550)                     | (23,000)                    | (18,000)                    | (18,000)                    | (18,000)                    |  |
| 2020-2024 Budget Accumulated Surplus at End of Year  | \$ 14,508,371<br><u>2025</u>  | \$ 8,879,959<br><u>2026</u> | \$ 8,229,459<br><u>2027</u> | \$ 3,706,608<br><u>2028</u> | \$ 1,971,443<br><u>2029</u> | tax increase (2020-3%, 2021-2024-3.5%)   |
| 2025-2029 Budget Accumulated Surplus at End of Year  | \$ (1,982,326)                | \$ (4,493,701)              | \$ (4,437,258)              | \$ (4,262,394)              | \$ (3,477,430)              | tax incr. (2025-2029 - 3%)   |

| 2020-2024 Amerided I mancial I fan   | I  |   |                   |                  | <u></u> | 1  |
|--|--|---|-------------------|------------------|---------|--|
|  | 2020   | 2021  | 2022              | 2023             | 2024    |  |
| Water Utility Fund<br>Changes from 2020-24 Final Budget  |  |   |                   |                  |         |  |
| <u>Changes Approved by Council/Board Resolution</u><br><u>Operating Budget Changes - Incr / (Decr)</u><br>City share of ERWS Maintenance Capital Continger   | ncv  | 11,100  | 11,100            | 11,100           | 11,100  | Adjust to ERWS approved budget   |
| City share of ERWS Minor Capital Contingency   |  | 18,500  | 37,000            | 37,000           |         | Adjust to ERWS approved budget   |
| <u>Capital Budget Changes - Incr / (Decr)</u><br><u>Revenues</u><br>ERWS - Transfer from DCC reserve   | (129,300)  | 56,800  | 162,100           | 11,000           | 11,000  | Adjust DCC funding amounts for ERWS  |
| Expenditures<br>Forsyth: Cameron to Pym<br>Pym: Brice to Forsyth<br>City share of ERWS Vehicle<br>City share of ERWS Capital Contingency (50% DCC<br>City share of ERWS Weir Screens (75% DCC)<br>City share of ERWS WTP (50% DCC funded)<br>City share of ERWS Settling Ponds (50% DCC) | 10,000<br>62,000<br>C)<br>10,800<br>(194,300)              | 37,000<br>51,800  | 22,200<br>203,500 | 22,200           |         | Budget Incr per Council reso 20-122<br>Budget Incr per Council reso 20-122<br>Adjust to ERWS approved budget<br>Adjust to ERWS approved budget<br>Adjust to ERWS approved budget<br>Adjust to ERWS approved budget<br>Adjust to ERWS approved budget |
| City share of ERWS ASR costs   | (37,000)   | 37,000  |                   |                  |         | Adjust to ERWS approved budget   |
| Net Budget Costs (Revenues)  | (19,200)   | 98,600  | 111,700           | 59,300           | 85,200  |  |
| <u>Budget Deferral Requests</u><br><u>Caital Budget Deferrals - Incr / (Decr)</u><br><u>Revenues</u><br>Hirst Ave: Hwy 4A to McMillan (Carryforward)<br>Moss Ave:Hwy 4A to Craig (Carryforward)  | (5,700)<br>(173,200)                                       | 5,700<br>173,200  |                   |                  |         | Move carryfwd out 1 year with project<br>Move carryfwd out 1 year with project   |
| Expenditures<br>Hirst Ave: Hwy 4a to McMillan<br>Moss Ave:Hwy 4a to Craig<br>Kingsley St: Wheeler to Despard<br>Lee Ave: Hwy 4a to Craig<br>McKinnon St: Harnish south   | (177,200)<br>(173,200)<br>(16,300)<br>(23,800)<br>(30,000) | 177,200<br>173,200<br>(65,000)<br>(95,000)<br>(120,000) |                   | 16,300<br>23,800 |         | Design in progress-move construction to 2021<br>Retendering in 2021 due to high bids<br>Move project out<br>Move project out<br>Move project out to 2026   |
| Net Budget Costs (Revenues)  | (241,600)  | (108,500)   | -                 | 40,100           | 160,000 |  |
|  |  |   |                   |                  |         | 1  |

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|   | 2020         | 2021         | 2022         | 2023         | 2024        |  |
|---|--------------|--------------|--------------|--------------|-------------|--|
| Water Utility Fund                                  |              |              |              |              |             |  |
| Changes from 2020-24 Final Budget                   |              |              |              |              |             |  |
| Budget Spreadsheet Calculation Adjustments          |              |              |              |              |             |  |
| Operating Budget Changes - Incr / (Decr)            |              |              |              |              |             |  |
| Revenues  |              |              |              |              |             |  |
| User Fees   | (409,400)    | (11,600)     | (17,700)     | (23,600)     |             | Reduced to Actual - Covid reduced usage          |
| Investment Income                                   |              | (26,500)     | (4,500)      | (8,300)      | (12,200)    | Reduced due to reduced Surplus and Int rates     |
| Transfer from Cfwd reserve                          | 87,000       |              |              |              |             | Minor Capital carryforward funding from reserves |
| <u>Expenditures</u>                                 |              |              |              |              |             |  |
| Service of Supply                                   | 14,900       | 14,900       | 14,900       | 14,900       | 14,900      | Budget formula correction                        |
|   |              |              |              |              |             |  |
| Net Budget Costs (Revenues)                         | 337,300      | 53,000       | 37,100       | 46,800       | 56,800      |  |
|   |              |              |              |              |             |  |
|   |              |              |              |              |             |  |
|   |              |              |              |              |             |  |
|   |              |              |              |              |             | Rate reduction for 2020, 2% increase for 2021    |
| 2020-2024 Budget Accumulated Surplus at End of Year | \$ 5,355,861 | \$ 5,569,061 | \$ 6,292,261 | \$ 5,475,661 | \$5,251,661 | to 2024  |

|  | 2020                   | 2021         | 2022         | 2023       | 2024     |  |
|--|------------------------|--------------|--------------|------------|----------|--|
| Sewer Utility fund<br>Changes from 2020-24 Final Budget  |                        |              |              |            |          |  |
| Budget Deferral Requests<br>Caital Budget Deferrals - Incr / (Decr)<br>Revenues                    |                        |              |              |            |          |  |
| Moss Ave: Hwy 4a to Craig (Carryforward)   | (179,600)              | 179,600      |              |            |          | Move carryfwd out 1 year with project  |
| Expenditures<br>Hirst Ave: Hwy 4a to McMillan<br>Moss Ave: Hwy 4a to Craig                         | (191,000)<br>(179,600) |              |              |            |          | Design in progress-move construction to 2021<br>Retendering in 2021 due to high bids |
| Net Budget Costs (Savings)   | (191,000)              | 191,000      |              |            |          |  |
| Budget Spreadsheet Calculation Adjustments<br>Operating Budget Changes - Incr / (Decr)<br>Revenues |                        |              |              |            |          |  |
| User Fees  | (157,800)              |              | (4,400)      | (4 700)    | (4.000)  | Reduced to Actual - Covid reduced usage  |
| Investment Income  |                        | (11,500)     | (4,400)      | (4,700)    | (4,800)  | Reduced due to reduced Surplus and Int rates   |
| Net Budget Costs (Savings)   | 157,800                | 11,500       | 4,400        | 4,700      | 4,800    |  |
|  |                        |              |              |            |          |  |
| 2020-2024 Budget Accumulated Surplus at End of Year  | \$ 3,374,789           | \$ 2,214,379 | \$ 1,677,779 | \$ 702,633 | \$ 1,112 | 3% increase for 2020 to 2024   |

|  | 2020   | 2021 | 2022 | 2023 | 2024 |  |
|--|--------|------|------|------|------|--|
| Equipment Reserve Fund<br>Changes from 2020 <u>Final</u> Budget  |        | •    |      |      |      |  |
| <u>Changes Approved by Council Resolution</u><br><u>Caital Budget Changes - Incr / (Decr)</u><br><u>Revenues</u><br>Transfer from General Fund Surplus | 77,100 |      |      |      |      | Reso 20-101 - Funds transfer from Surplus      |
| Expenditures<br>Equipment purchases (Sweeper truck)  | 77,100 |      |      |      |      | Reso 20-101 - Sweeper truck renewal-cost incr. |
| Net Budget Costs (Savings)   | -      | *    |      |      |      |  |